

AUSTRALIAN FEDERAL POLICE

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Federal Police (AFP) is an independent statutory authority whose functions are set out in section 8 of the *Australian Federal Police Act 1979* (AFP Act). These include provision of:

- police services in relation to laws of the Commonwealth, the property of the Commonwealth (including Commonwealth places) and the safeguarding of Commonwealth interests
- policing in the Australian Capital Territory, the Jervis Bay Territory and Australia's external territories (Christmas Island, Cocos (Keeling) Islands and Norfolk Island)
- protective and custodial services as directed by the Minister
- police services and police support services to assist or cooperate with an Australian or foreign law enforcement agency, intelligence or security agency, or government regulatory agency
- police services and police support services in relation to establishing, developing and monitoring peace, stability and security in foreign countries.

The AFP is also guided by a Ministerial Direction, issued under section 37(2) of the AFP Act. The AFP also performs functions under the *Witness Protection Act 1994* and the *Proceeds of Crime Act 2002*. A comprehensive description of the AFP can be found at <https://www.afp.gov.au/about-us>.

Since the formation of the AFP in 1979 the organisation has undergone significant change and now has a broad range of national and international responsibilities. As Australia's national policing agency, the AFP protects Australians and Australia's interests through addressing criminal and national security threats; in essence, policing for a safer Australia.

The AFP continues to evolve to meet growing challenges, but policing and protecting life and property will always be at the core of its business. In 2017–18 and beyond, the AFP will continue to pursue strategies to prevent, disrupt, detect and investigate crime with a focus on complex, transnational, serious and organised crime, terrorism, cybercrime and cyber safety, child protection, and the recovery of proceeds of crime. As the principal international representative for Australian policing and law enforcement, the AFP will increase its effort to lead and coordinate multijurisdictional operational activity through its national, regional and international offices, posts and missions.

The AFP is also focused on aligning capacity and capability to best support and sustain operational outcomes. The AFP works in a technically and socially sophisticated and

interconnected world requiring a range of approaches to ensure security and safety and combat criminality. This involves investment in systems to ensure automation is maximised to detect and respond to criminal threats. The AFP is also committed to strengthening its workforce through cultural reform, workforce diversity, staff safety and support, and workplace security. Such work aims to ensure that the AFP has the right tools and people with the right skills in the right roles at the right time to effectively deliver on its mission.

The AFP prides itself on demonstrating leadership and agility in a dynamic operating environment. The focus of 2017–18 and beyond is to deliver inclusive, constructive and strategic leadership, to serve the community and to deliver policing for a safer Australia. Further information on the AFP’s vision for the future can be found at <https://www.afp.gov.au/futures>.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the AFP for its operations and to deliver programs and services on behalf of the government. The table summarises how resources will be applied by administered (on behalf of the government or the public) and departmental (for the entity’s operations) classification.

Table 1.1 is prepared on a resourcing (that is, appropriations and cash available) basis, while the outcome expenses tables in section 2 and the financial statements in section 3 are prepared on an accrual basis.

Table 1.1: Entity resource statement—Budget estimates for 2017–18 as at Budget May 2017

	2016–17 Estimated actual \$'000	2017–18 Estimate \$'000
DEPARTMENTAL		
Annual appropriations—ordinary annual services		
Prior year appropriations available(a)	205,213	201,927
Departmental operating appropriation(b)	1,021,774	1,017,013
s 74 retained revenue receipts(c)	282,458	256,272
Departmental capital budget(d)	29,572	74,514
Annual appropriations—other services—non-operating		
Prior year appropriations available(a)	36,760	46,494
Equity injection(e)	89,649	57,546
Total departmental annual appropriations	1,665,426	1,653,766
Special accounts(f)		
Opening balance	7,936	7,936
Appropriation receipts(g)	1,507	1,490
Non-appropriation receipts	8,689	8,306
Total special accounts	18,132	17,732
Less departmental appropriations drawn from annual or special appropriations and credited to special accounts	(10,196)	(9,796)
Total departmental resourcing	1,673,362	1,661,702

Table 1.1: Entity resource statement—Budget estimates for 2017–18 as at Budget May 2017 (continued)

	2016–17 Estimated actual \$'000	2017–18 Estimate \$'000
ADMINISTERED		
Annual appropriations—ordinary annual services		
Outcome 1(b)	12,116	16,077
Total administered annual appropriations	12,116	16,077
Total administered special appropriations(h)	650	–
Total administered resourcing	12,766	16,077
Total net resourcing for entity(i)	1,686,128	1,677,779

	2016–17	2017–18
Average staffing level (number)	6,288	6,137

Prepared on a resourcing (that is, appropriations and cash available) basis.

(a) Estimated adjusted balance carried forward from previous years to meet existing leave provisions, other liabilities and capital commitments to be delivered.

(b) Appropriation Bill (No. 1) 2017–18, excluding the departmental capital budget.

(c) Estimated retained revenue receipts under section 74 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

(d) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. See Table 3.5 for further details. For accounting purposes, this amount is designated as 'contributions by owners'.

(e) Appropriation Bill (No. 2) 2017–18.

(f) Excludes 'special public money' held in an account such as a Services for Other Entities and Trust Moneys special account. For further information on special accounts, see Budget Paper No. 4: Agency Resourcing.

(g) Amounts paid to special accounts from the AFP's annual and special appropriations.

(h) Special appropriation provided for the purpose of repayments under section 77 of the PGPA Act.

(i) Total net resourcing comprises prior year and current year appropriations. The following table provides a summary of these two elements.

	2016–17 Estimated actual \$'000	2017–18 Estimate \$'000
Total resources provided for in current year budget	1,444,155	1,429,358
Prior year appropriations available	241,973	248,421
Total net resourcing for entity	1,686,128	1,677,779

1.3 BUDGET MEASURES

Budget measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO) relating to the AFP are detailed in Budget Paper No. 2 and are summarised in Part 1 of Table 1.2.

Table 1.2: Entity 2017–18 Budget measures

Part 1: Measures announced since the 2016–17 MYEFO

Program	2016–17 \$'000	2017–18 \$'000	2018–19 \$'000	2019–20 \$'000	2020–21 \$'000
Expense measures					
Gold Coast 2018 Commonwealth Games—additional Australian Government support(a)	1.1				
Departmental expenses	–	–	–	–	–
Total	–	–	–	–	–
National Security—Australian Federal Police—additional resourcing	1.1				
Departmental expenses	–	49,580	80,108	74,260	73,452
Total	–	49,580	80,108	74,260	73,452
Standardisation of Overseas Allowances for Australian Government Employees—efficiencies(b)	1.1				
Departmental expenses	–	–	(175)	(178)	(181)
Total	–	–	(175)	(178)	(181)
Public Service Modernisation Fund—transformation and innovation stream(c)	1.1, 1.2				
Departmental expenses	–	–	–	–	–
Total	–	–	–	–	–
Asia-Pacific Economic Cooperation 2018—support for meetings in Papua New Guinea(d)	1.2				
Administered expenses	–	–	–	–	–
Departmental expenses	–	–	–	–	–
Total	–	–	–	–	–
Solomon Islands Police Development Program—establishment	1.2				
Administered expenses	–	3,600	2,134	1,447	2,259
Departmental expenses	–	18,551	16,473	16,501	16,618
Total	–	22,151	18,607	17,948	18,877
Total expense measures					
Administered	–	3,600	2,134	1,447	2,259
Departmental	–	68,131	96,406	90,583	89,889
Total	–	71,731	98,540	92,030	92,148

Part 1: Measures announced since the 2016–17 MYEFO (continued)

	Program	2016–17 \$'000	2017–18 \$'000	2018–19 \$'000	2019–20 \$'000	2020–21 \$'000
Capital measures						
National Security—Australian Federal Police—additional resourcing	1.1					
Departmental capital		–	12,652	24,401	6,979	22
Asia-Pacific Economic Cooperation 2018—support for meetings in Papua New Guinea(d)	1.2					
Departmental capital		–	–	–	–	–
Solomon Islands Police Development Program—establishment	1.2					
Departmental capital		–	1,426	–	–	–
Total capital measures		–	14,078	24,401	6,979	22

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative represent a decrease in funds, and figures displayed as a positive represent an increase in funds.

(a) The lead entity for this measure is the Department of Health. The full measure description and package details appear in Budget Paper No. 2 under the Health portfolio.

(b) This is a cross-portfolio measure.

(c) This is a cross-portfolio measure. Funding of \$0.725m will be provided in 2019–20.

(d) Funding of \$47.714m will be provided over two years from 2017–18 for departmental expenses and funding of \$0.440m will be provided in 2017–18 for capital expenses.

Part 2: Other measures not previously reported in a portfolio statement

The AFP has no other measures not previously reported in a portfolio statement.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs that contribute to government outcomes over the budget and forward years.

The AFP's outcomes are described below together with their related programs.

Note

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in annual reports – to provide an entity's complete performance story.

The most recent corporate plan for the AFP can be found at <https://www.afp.gov.au/corporateplan>.

The most recent annual performance statement can be found at <https://www.afp.gov.au/about-us/publications-and-reports/annual-reports>.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Reduced criminal and security threats to Australia's collective economic and societal interests through co-operative policing services

Linked programs

The AFP works collaboratively with other law enforcement, border and national security agencies in addressing criminal and security threats through a number of mechanisms, including joint taskforces, joint operations, information and intelligence sharing, international development assistance and policy development.

Budgeted expenses for Outcome 1

Table 2.1 shows how much the AFP intends to spend (on an accrual basis) on achieving Outcome 1, broken down by program and by administered and departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
Program 1.1: Federal Policing and National Security					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)(a)	2,305	1,977	969	979	985
Special appropriations(b)	650	–	–	–	–
Administered total	2,305	1,977	969	979	985
Departmental expenses					
Departmental appropriations	789,807	833,377	854,197	827,412	800,475
74 retained revenue receipts(c)	114,838	87,860	77,163	70,078	70,103
Special accounts					
Services for Other Entities and Trust Monies Account	10,196	9,796	10,507	10,572	10,639
Expenses not requiring appropriation in the budget year(d)	78,533	91,715	104,149	116,488	120,915
Departmental total	993,374	1,022,749	1,046,016	1,024,551	1,002,132
Total expenses for program 1.1	995,679	1,024,726	1,046,985	1,025,530	1,003,117
Program 1.2: International Policing Assistance					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	9,811	14,100	6,524	4,858	5,686
Administered total	9,811	14,100	6,524	4,858	5,686
Departmental expenses					
Departmental appropriations	231,967	183,636	161,450	154,567	155,401
74 retained revenue receipts(c)	9,521	9,845	5,655	5,769	5,884
Expenses not requiring appropriation in the budget year(d)	7,832	7,341	6,694	6,725	2,981
Departmental total	249,320	200,822	173,799	167,061	164,266
Total expenses for program 1.2	259,131	214,922	180,323	171,919	169,952
Outcome 1 totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	12,116	16,077	7,493	5,837	6,671
Special appropriations	650	–	–	–	–
Administered total	12,766	16,077	7,493	5,837	6,671
Departmental expenses					
Departmental appropriations	1,021,774	1,017,013	1,015,647	981,979	955,876
74 retained revenue receipts	124,359	97,705	82,818	75,847	75,987
Special accounts	10,196	9,796	10,507	10,572	10,639
Expenses not requiring appropriation in the budget year	86,365	99,056	110,843	123,213	123,896
Departmental total	1,242,694	1,223,570	1,219,815	1,191,612	1,166,398
Total expenses for Outcome 1	1,255,460	1,239,647	1,227,308	1,197,449	1,173,069
	2016–17	2017–18			
Average staffing level (number)	5,330	5,182			

Notes to Table 2.1

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

- (a) The reduction in the forward estimates is due to the cessation of the *Operation Sovereign Borders—Disruption Deterrence Task Group—continuation* measure.
- (b) Special appropriation provided for the purpose of repayments under section 77 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- (c) Estimated expenses incurred in relation to revenue receipts retained under section 74 of the PGPA Act.
- (d) Expenses not requiring appropriation in the budget year are made up of depreciation and amortisation expenses and resources received free of charge.

Performance criteria for Outcome 1

Table 2.2 details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

Table 2.2: Performance criteria for Outcome 1

Outcome 1: Reduced criminal and security threats to Australia’s collective economic and societal interests through co-operative policing services		
Program 1.1: Federal Policing and National Security		
This program will reduce criminal and security threats through promoting the safety and security of Australian communities and infrastructure; preventing, deterring, disrupting and investigating serious and organised crime and crimes of Commonwealth significance; and ensuring effective collaboration with international, Commonwealth, state and territory partners.		
Delivery	This program addresses criminal and security threats through a range of policing activities, including national and transnational investigations, counter-terrorism, protection operations and joint taskforces with international, Commonwealth, state, territory and private-sector partners.	
Performance information		
Year	Performance criteria	Targets
2016–17	<p>Level of external client/stakeholder satisfaction (percentage satisfied or very satisfied)</p> <p>Percentage of cases before court that result in conviction</p> <p>Percentage of counter-terrorism investigations that result in a prosecution, disruption, diversion or intelligence referral outcome</p> <p>Level of community confidence in the contribution of the AFP to aviation law enforcement and security</p> <p>Response to aviation law enforcement and/or security incidents within priority response times:</p> <ul style="list-style-type: none"> • priority 1 within 5 and within 10 minutes • priority 2 within 15 and within 20 minutes • priority 3 within 90 and within 120 minutes • priority 4 within 24 hours <p>Number of avoidable incidents per 5,000 protection hours(a)</p> <p>Return on investment for investigation of transnational crime</p>	<p>Forecast 90% (against 85%) based on preliminary survey results</p> <p>Forecast 93% (against 90%) based on year-to-date figures</p> <p>Forecast 100% (against 90%) based on year-to-date figures</p> <p>Forecast 80% (against 75%) based on preliminary survey results</p> <p>Forecast to meet all targets except priority 1 based on year-to-date figures:</p> <ul style="list-style-type: none"> • 74%, 93% (against 75%, 90%) • 85%, 92% (against 75%, 90%) • 100%, 100% (against 75%, 90%) • 100% (against 90%) <p>Forecast 0.1 (against 4) based on year-to-date figures</p> <p>Forecast 3 (against >1) based on year-to-date figures</p>

Table 2.2: Performance criteria for Outcome 1 (continued)

Program 1.1: Federal Policing and National Security (continued)		
Performance information		
Year	Performance criteria	Targets
2016–17 (continued)	Assets restrained Increased or reinforced cyber safety and security awareness	Forecast 'decrease' (against target 'increase') based on \$58m projected from year-to-date figures (against \$126m five-year average) Forecast 95% (against 85%) based on year-to-date survey feedback
2017–18	External stakeholder satisfaction Percentage of cases before court that result in conviction Number of disruptions Prevention case studies Community confidence in the AFP Response to aviation law enforcement and/or security incidents within priority response times Number of avoidable incidents recorded by Protection Operations(a) Return on investment for investigation and disruption of crime Increased or reinforced cyber safety and security awareness (after delivery of presentations)	85% 90% No target—benchmark to be established Successful, targeted crime prevention 75% 90% (within 10 minutes for priority 1, 20 minutes for priority 2, 120 minutes for priority 3, and 24 hours for priority 4) Limit to not more than 4 >1 (for drug and financial crime investigations and asset confiscation) 85%
2018–19 and beyond	Extension of 2017–18 criteria reflecting further development of the AFP performance framework	Targets may be modified to reflect improvement
Purpose	To enforce Commonwealth criminal law, contribute to combating complex, transnational, serious and organised crime impacting Australia's national security and protect Commonwealth interests from criminal activity in Australia and overseas.	

Table 2.2: Performance criteria for Outcome 1 (continued)

Program 1.2: International Police Assistance		
This program will reduce criminal and national security threats through delivery of collaborative law and order police development missions, participation in internationally mandated peace operations and provision of civil policing assistance in accordance with Australian foreign development policy priorities.		
Delivery	This program provides policing support for enhanced rule of law internationally. This is facilitated through the AFP's official development assistance in the Indo-Pacific region, the AFP's contribution to United Nations missions, training programs for police and community policing in Australia's external territories.	
Performance information		
Year	Performance criteria	Targets
2016–17	Level of external client/stakeholder satisfaction Mission/external territories performance evaluation: <ul style="list-style-type: none"> • Timor-Leste Police Development Program mid-term evaluation • Participating Police Force (PPF) Program of support to the Regional Assistance Mission to Solomon Islands (RAMSI) final evaluation(b) • Papua New Guinea – Australia Policing Partnership (PNG–APP) final evaluation(c) 	Forecast 88% (against 85%) based on preliminary survey results Evaluations completed and recommendations addressed
2017–18	Mission/external territories performance evaluation: continuation of the evaluation pipeline listed in the AFP corporate plan (https://www.afp.gov.au/corporateplan)	Evaluations completed and recommendations addressed
2018–19 and beyond	Same as for 2017–18.	Same as for 2017–18.
Purpose	To enforce Commonwealth criminal law, contribute to combating complex, transnational, serious and organised crime impacting Australia's national security and protect Commonwealth interests from criminal activity in Australia and overseas.	

(a) Avoidable incidents are defined as those incidents that could have been avoided through physical action, intervention or reasonable intelligence, and that result in death, injury or loss of dignity or embarrassment to those individuals and interests identified by the Commonwealth Government or the AFP as being at risk.

(b) The RAMSI final evaluation is not required. In 2016–17 the AFP supported Australian National University research relating to RAMSI.

(c) The PNG–APP final evaluation listed in the 2016–17 Portfolio Budget Statements as being scheduled for 2016–17 was moved to 2017–18 as reported on page 15 of the AFP Corporate Plan 2016–17 under program 1.2 effectiveness indicators. This reflects the commencement of a significant new policing investment in PNG and reprioritisation within PNG–APP during 2016–17.

2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

Outcome 2: A safe and secure environment through policing activities on behalf of the Australian Capital Territory Government

Budgeted expenses for Outcome 2

Table 2.3 shows how much the AFP intends to spend (on an accrual basis) on achieving Outcome 2, broken down by program and by departmental funding sources.

Table 2.3: Budgeted expenses for Outcome 2

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
Program 2.1: ACT Community Policing					
Departmental expenses					
s 74 retained revenue receipts(a)	154,312	153,005	152,482	152,699	150,884
Expenses not requiring appropriation in the budget year(b)	8,340	8,340	8,340	8,340	8,340
Total expenses for Outcome 2	162,652	161,345	160,822	161,039	159,224

	2016–17	2017–18
Average staffing level (number)	958	955

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the *Public Governance, Performance and Accountability Act 2013*.

(b) Expenses not requiring appropriation in the budget year are made up of depreciation and amortisation expenses and resources received free of charge.

Performance criteria for Outcome 2

Table 2.4 details the performance criteria for the program associated with Outcome 2. It also summarises how the program is delivered.

Table 2.4: Performance criteria for Outcome 2

Outcome 2: A safe and secure environment through policing activities on behalf of the Australian Capital Territory Government		
Program 2.1: ACT Community Policing		
This program provides community policing capacity to the ACT Government based on three key outcomes of reduced crime, public safety, and community and partner engagement.		
Delivery	ACT Policing delivers a policing service in accordance with a Policing Arrangement between the Commonwealth and ACT governments. The Policing Arrangement was last approved on 28 June 2016 for the period 2016–17. The Policing Arrangement provides for an annually negotiated Purchase Agreement between the AFP and the ACT Government, which defines annual community policing objectives. The Purchase Agreement for 2017–18 is under negotiation and is anticipated to be finalised in June 2017. ACT Policing services are provided under section 8 of the AFP Act.	
Performance information		
Year	Performance criteria	Targets
2016–17	See the 2016–17 Purchase Agreement on the ACT Policing website for performance measures and indicators of effectiveness (pages 11–13): https://www.police.act.gov.au/about-us/government-directions .	As per the Purchase Agreement.
2017–18	Performance criteria will be published in the 2017–18 Purchase Agreement: https://www.police.act.gov.au/about-us/government-directions .	As per the Purchase Agreement.
2018–19 and beyond	Performance criteria will be subject to internal review and future negotiation with the ACT Government.	
Purpose	To provide policing in the Australian Capital Territory.	

Section 3: Budgeted financial statements

This section presents budgeted financial statements that provide a comprehensive snapshot of entity finances for the 2017–18 Budget year, including the impact of budget measures and resourcing.

3.1 DIFFERENCES BETWEEN ENTITY RESOURCING AND FINANCIAL STATEMENTS

There is no material difference between the entity resourcing and financial statements.

3.2 ANALYSIS OF BUDGETED FINANCIAL STATEMENTS

Departmental

Income statement

In 2017–18 the AFP is budgeting to receive departmental appropriation revenue of \$1,017.013m, which is a decrease of \$4.761m from 2016–17. This movement is primarily due to new funding of \$49.580m for the *National Security – Australian Federal Police – additional resourcing* measure, offset by:

- the conclusion of the *Regional Assistance Mission to Solomon Islands – transition* measure, which has been replaced with support for capacity building funded through the *Solomon Islands Police Development Program – establishment* measure. The associated reduction in funding between the two measures is \$44.442m
- the cessation on 30 June 2017 of the *Papua New Guinea Incentive Package – Law and Order* measure, which is partially offset by funding for the *Asia-Pacific Economic Cooperation 2018 – support for meetings in Papua New Guinea* measure. The decrease in funding between the two measures has an impact of \$7.223m
- movements in measures and the impact of whole-of-government savings measures announced in the past, in particular increases to the efficiency dividend.

Balance sheet

The AFP's net asset (equity) position decreases over the forward estimates period as depreciation expenses are greater than current planned equity injections and the departmental capital budget.

Capital budget statement

The AFP's 2017–18 estimate of capital purchases is \$183.214m, which is an increase of \$69.940m on the estimate of \$113.274m for 2016–17. The increase is primarily the result of movement of funds of \$39.538m from 2016–17 to 2017–18, new capital funding of \$12.652m for the *National Security – Australian Federal Police – additional resourcing* measure and movement in measures from earlier years.

Administered

Total estimated expenses administered on behalf of the government for 2017-18 are \$16.077m, an increase of \$3.311m from 2016-17. This is primarily due to the net impact of new and terminating measures and minor movements in other measures.

3.3 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
EXPENSES					
Employee benefits	859,933	852,496	852,662	844,094	813,263
Suppliers	446,152	420,867	403,925	372,071	375,124
Depreciation and amortisation	89,065	101,756	113,543	125,913	126,596
Total expenses	1,395,150	1,375,119	1,370,130	1,342,078	1,314,983
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	282,180	256,001	238,059	231,305	229,630
Other	278	271	271	271	271
Total own-source revenue	282,458	256,272	238,330	231,576	229,901
Gains					
Other	5,640	5,640	5,640	5,640	5,640
Total gains	5,640	5,640	5,640	5,640	5,640
Total own-source income	288,098	261,912	243,970	237,216	235,541
Net (cost of)/contribution by services	(1,107,052)	(1,113,207)	(1,126,160)	(1,104,862)	(1,079,442)
Revenue from government	1,021,774	1,017,013	1,015,647	981,979	955,876
Surplus/(deficit) attributable to the Australian Government	(85,278)	(96,194)	(110,513)	(122,883)	(123,566)
Total comprehensive income/(loss) attributable to the Australian Government	(85,278)	(96,194)	(110,513)	(122,883)	(123,566)

Note: Impact of net cash appropriation arrangements

	2016–17 \$'000	2017–18 \$'000	2018–19 \$'000	2019–20 \$'000	2020–21 \$'000
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations	3,787	5,562	3,030	3,030	3,030
Less depreciation/amortisation expenses previously funded through revenue appropriations	89,065	101,756	113,543	125,913	126,596
Total comprehensive income/(loss) as per the statement of comprehensive income	(85,278)	(96,194)	(110,513)	(122,883)	(123,566)

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	8,617	8,617	8,617	8,617	8,617
Trade and other receivables	277,170	207,183	200,701	204,478	203,202
Other financial assets	6,623	6,623	6,623	6,623	6,623
Total financial assets	292,410	222,423	215,941	219,718	218,442
Non-financial assets					
Land and buildings	354,999	384,333	373,218	351,666	329,590
Property, plant and equipment	103,294	120,033	135,956	138,100	129,468
Intangibles	42,634	78,019	84,345	70,053	59,819
Inventories	6,771	6,771	6,771	6,771	6,771
Other non-financial assets	21,096	21,729	22,381	23,052	23,744
Total non-financial assets	528,794	610,885	622,671	589,642	549,392
Total assets	821,204	833,308	838,612	809,360	767,834
LIABILITIES					
Payables					
Suppliers	63,687	52,651	49,427	47,402	43,292
Other payables	18,184	17,715	16,031	20,220	23,374
Total payables	81,871	70,366	65,458	67,622	66,666
Provisions					
Employee provisions	285,041	272,334	270,948	272,754	272,634
Other provisions	18,421	18,871	19,335	19,813	20,305
Total provisions	303,462	291,205	290,283	292,567	292,939
Total liabilities	385,333	361,571	355,741	360,189	359,605
Net assets	435,871	471,737	482,871	449,171	408,229
EQUITY					
Parent entity interest					
Contributed equity	1,071,004	1,203,064	1,324,711	1,413,894	1,496,518
Reserves	92,927	92,927	92,927	92,927	92,927
Retained surplus/(accumulated deficit)	(728,060)	(824,254)	(934,767)	(1,057,650)	(1,181,216)
Total parent entity interest	435,871	471,737	482,871	449,171	408,229
Total equity	435,871	471,737	482,871	449,171	408,229

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity—summary of movement (budget year 2017–18)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2017				
Balance carried forward from previous period	(728,060)	92,927	1,071,004	435,871
Adjustment for changes in accounting policies	–	–	–	–
Adjusted opening balance	(728,060)	92,927	1,071,004	435,871
Comprehensive income				
Surplus/(deficit) for the period	(96,194)	–	–	(96,194)
Total comprehensive income	(96,194)	–	–	(96,194)
Of which:				
Attributable to the Australian Government	(96,194)	–	–	(96,194)
Transactions with owners				
Contributions by owners				
Equity injection—appropriation	–	–	57,546	57,546
Departmental capital budget	–	–	74,514	74,514
Sub-total transactions with owners	–	–	132,060	132,060
Estimated closing balance as at 30 June 2018	(824,254)	92,927	1,203,064	471,737
Closing balance attributable to the Australian Government	(824,254)	92,927	1,203,064	471,737

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,249,825	1,335,788	1,292,954	1,247,120	1,218,358
Sale of goods and rendering of services	285,720	255,902	236,486	229,368	229,869
Net GST received	35,533	27,645	27,393	27,724	26,577
Other	278	271	271	271	271
Total cash received	1,571,356	1,619,606	1,557,104	1,504,483	1,475,075
Cash used					
Employees	867,228	890,108	881,842	850,159	849,251
Suppliers	479,908	422,563	415,100	398,706	376,196
s 74 retained revenue receipts transferred to Official Public Account	274,971	261,834	257,132	252,588	246,598
Total cash used	1,622,107	1,574,505	1,554,074	1,501,453	1,472,045
Net cash from/(used by) operating activities	(50,751)	45,101	3,030	3,030	3,030
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	113,274	183,215	124,677	92,213	85,654
Total cash used	113,274	183,215	124,677	92,213	85,654
Net cash from/(used by) investing activities	(113,274)	(183,215)	(124,677)	(92,213)	(85,654)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	149,025	138,114	121,647	89,183	82,624
Total cash received	149,025	138,114	121,647	89,183	82,624
Net cash from/(used by) financing activities	149,025	138,114	121,647	89,183	82,624
Net increase/(decrease) in cash held	(15,000)	–	–	–	–
Cash and cash equivalents at the beginning of the reporting period	23,617	8,617	8,617	8,617	8,617
Cash and cash equivalents at the end of the reporting period	8,617	8,617	8,617	8,617	8,617

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget—Bill 1 (DCB)	29,572	74,514	76,606	81,750	82,602
Equity injections—Bill 2	89,649	57,546	45,041	7,433	22
Total new capital appropriations	119,221	132,060	121,647	89,183	82,624
Provided for:					
Purchase of non-financial assets	119,221	132,060	121,647	89,183	82,624
Total items	119,221	132,060	121,647	89,183	82,624
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations(a)	79,915	103,138	45,041	7,433	22
Funded by capital appropriation—DCB(b)	29,572	74,514	76,606	81,750	82,602
Funded internally from departmental resources(c)	3,787	5,562	3,030	3,030	3,030
Total purchases of non-financial assets	113,274	183,214	124,677	92,213	85,654
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	113,274	183,214	124,677	92,213	85,654
Total cash used to acquire assets	113,274	183,214	124,677	92,213	85,654

Prepared on Australian Accounting Standards basis.

DCB = departmental capital budget.

(a) Includes both current Bill 2 and prior year Act 2, 4 and 6 appropriations and special capital appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' DCBs.

(c) Includes current and previous years' section 74 retained revenue receipts, and proceeds from the sale of assets.

Table 3.6: Statement of asset movements (budget year 2017–18)

	Land \$'000	Buildings \$'000	Other property, plant & equipment \$'000	Computer software & intangibles \$'000	Total \$'000
As at 1 July 2017					
Gross book value	2,000	456,887	248,688	134,459	842,034
Accumulated depreciation/amortisation and impairment	–	(103,888)	(145,394)	(91,825)	(341,107)
Opening net book balance	2,000	352,999	103,294	42,634	500,927
CAPITAL ASSET ADDITIONS					
Estimated expenditure on new or replacement assets					
By purchase—appropriation equity(a)	–	53,374	18,928	30,835	103,138
By purchase—appropriation ordinary annual services(b)	–	5,400	39,035	35,641	80,076
Total additions	–	58,774	57,963	66,477	183,214
Other movements					
Depreciation/amortisation expense	–	(29,440)	(41,224)	(31,092)	(101,756)
Total other movements	–	(29,440)	(41,224)	(31,092)	(101,756)
As at 30 June 2018					
Gross book value	2,000	515,661	306,651	200,936	1,025,248
Accumulated depreciation/amortisation and impairment	–	(133,328)	(186,618)	(122,917)	(442,863)
Closing net book balance	2,000	382,333	120,033	78,019	582,385

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injection appropriations provided through Appropriation Bill (No. 2) 2017–18.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2017–18 for depreciation and amortisation expenses, departmental capital budgets or other operational expenses.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of government (for the period ended 30 June)

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
EXPENSES					
Suppliers	12,766	16,077	7,493	5,837	6,671
Total expenses administered on behalf of government	12,766	16,077	7,493	5,837	6,671
Net (cost of)/contribution by services	(12,766)	(16,077)	(7,493)	(5,837)	(6,671)
Surplus/(deficit)	(12,766)	(16,077)	(7,493)	(5,837)	(6,671)
Total comprehensive income/(loss)	(12,766)	(16,077)	(7,493)	(5,837)	(6,671)

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of government (as at 30 June)

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	4	4	4	4	4
Trade and other receivables	125	125	125	125	125
Total financial assets	129	129	129	129	129
Total assets administered on behalf of government	129	129	129	129	129
LIABILITIES					
Payables					
Suppliers	1,054	527	417	417	417
Total payables	1,054	527	417	417	417
Total liabilities administered on behalf of government	1,054	527	417	417	417
Net assets/(liabilities)	(925)	(398)	(288)	(288)	(288)

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Net GST received	200	96	74	75	73
Total cash received	200	96	74	75	73
Cash used					
Suppliers	12,966	16,173	7,567	5,912	6,744
Total cash used	12,966	16,173	7,567	5,912	6,744
Net cash from/(used by) operating activities	(12,766)	(16,077)	(7,493)	(5,837)	(6,671)
Net increase/(decrease) in cash held	(12,766)	(16,077)	(7,493)	(5,837)	(6,671)
Cash and cash equivalents at the beginning of the reporting period	4	4	4	4	4
Cash from Official Public Account for Appropriations	12,766	16,077	7,493	5,837	6,671
Cash and cash equivalents at the end of the reporting period	4	4	4	4	4

Prepared on Australian Accounting Standards basis.